EXIN BAPROABA

EXIN Agile Business Analysis Certification Questions & Answers

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BAPROABA

EXIN BCS Professional Certificate in Agile Business Analysis
40 Questions Exam – 65% Cut Score – Duration of 90 minutes

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EXIN BAPROABA Agile Business Analysis Certification Details:

Exam Name	EXIN BCS Professional Certificate in Agile Business Analysis
Exam Code	BAPROABA
Exam Price	$630 (USD)
Duration	90 mins
Number of Questions	40
Passing Score	65%
Books / Training	View the Business Analysis certification program
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Sample Questions	EXIN BAPROABA Sample Questions
Practice Exam	**EXIN BAPROABA Certification Practice Exam**

EXIN BAPROABA Syllabus:

Topic	Details	Weights
Agile philosophy	1. The rationale for adopting an Agile approach • definition of Agile	10%

Topic	Details	Weights

	• 3 pillars of Agile
	
	2. The Agile Manifesto
	3. The three overarching aspects of Agile
	
	• principles
	• methods
	• techniques
	
	4. Business analysis thinking and how it is relevant in Agile business
	
	• systems thinking
	• service thinking
	• Lean business analysis
	  - Lean thinking
	  - 8 wastes of Lean
	  - value proposition
	• the POPIT model	

Agile principles	1. The 12 core principles 2. Key principle – collaborative working 3. Key principle – self organizing teams • Tuckman & Jenson theory of group development 4. Key principle – continuous improvement • Kaizen • DMAIC (from Lean) 5. Key principle – iterative development and incremental delivery 6. Key principle – building in change	5%

Agile Methods	1. Elements of a method
	2. Defined V empirical methods
	3. Characteristics of Agile methods
	
	• product development methods
	  - Scrum
	  - Extreme programming (XP)
		10%

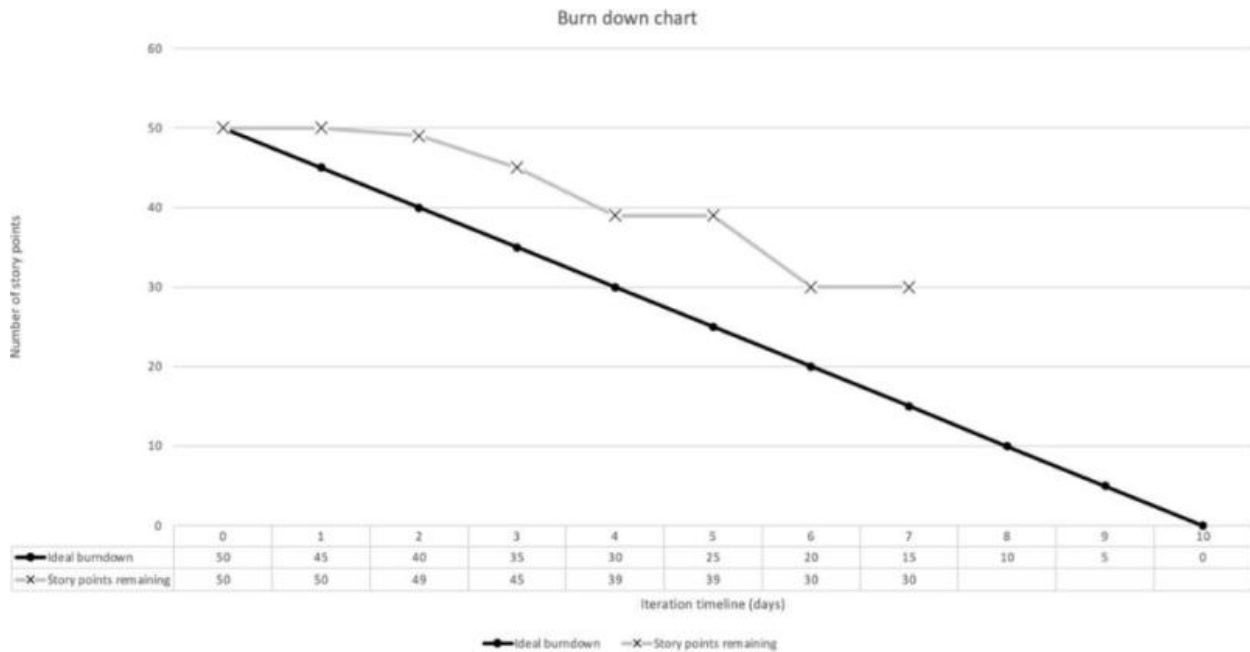| Topic	Details	Weights

	- Lean software
	• Scaled methods
	  - DSDM
	  - SAFe
	
	4. Advantages and disadvantages of Agile methods	

Understanding stakeholders	1. Stakeholder groups • business stakeholders: project sponsor, business manager, business architect • project stakeholders: project manager, program manager • technical stakeholders: technical architect • development team: subject matter expert, end-users, business analyst, designer, team leader, solution developer, solution tester	10%

Agile modeling	1. Rationale and principles for Agile modeling
	
	• levels of definition
	• black box
	• white box
	2. Hierarchy of models using the functional model map (FMM)
	
	• enterprise view
	  - business activity models
	  - business use case diagrams
	  - business context diagrams
	• system level view
	  - systems context diagrams
	  - system use case diagrams
	• system component view
	  - component designs
	3. MoSCoW prioritization
		20%

Decomposing and	1. Goal decomposition and functional	5%

Topic	Details	Weights
organizing business goals	decomposition 2. Benefits of a goal decomposition approach when using Agile 3. Iterations, releases, and goals	

Agile requirements	1. Hierarchy of requirements and how this relates to agile projects
	
	• general
	• technical
	• functional
	• non-functional
	
	2. User roles
	
	• identifying and documenting user roles
	• personas and extreme characters
	
	3. User stories
	
	• 3 Cs
	• INVEST
	• techniques to elicit user stories:
	  - interviews
	  - surveys
	  - observation
	  - story-writing workshops
	  - scenario analysis
	• defining user stories
	• hierarchy of user stories
	  - themes
	  - epics
	  - user story
	• patterns for splitting epics: compound and complex
	• documenting non-functional requirements
		20%

Managing requirements	1. The solution backlog 2. Managing the backlog 3. Estimation techniques:	2.5%

Topic	Details	Weights
	• wideband Delphi • relative sizing • planning poker	

Managing the iteration	1. Planning the iteration
	
	• iteration planning meeting
	
	2. Calculating and utilizing velocity
	3. Techniques to manage the iteration
	
	• daily stand-ups
	• Agile boards
	  - Kanban
	• burndown charts
	• iteration reviews
	  - show and tell
	  - retrospectives
		15%

BA role in Agile projects	1. Agile business analysis • the business view • the system view • transition between the views • exploring the system view: scenarios; storyboards; wireframes; prototyping 2. The generalizing specialist 3. Agile adoption • the POPIT model • the system of interest model	2.5%

Broaden Your Knowledge with EXIN BAPROABA Sample Questions:

Question: 1

The following burndown chart has been produced, showing the situation seven days through the latest iteration in the project.

Burn down chart

	0	1	2	3	4	5	6	7	8	9	10
Ideal burndown	50	45	40	35	30	25	20	15	10	5	0
Story points remaining	50	50	49	45	39	39	30	30			

Iteration timeline (days)

Read the following list:

i. The iteration will not deliver all the remaining story points by the end of the iteration.

ii. No user stories were completed on days 1, 5 and 7.

iii. The team has completed 30 story points so far in the iteration.

iv. No work was done on days 1, 5 and 7.

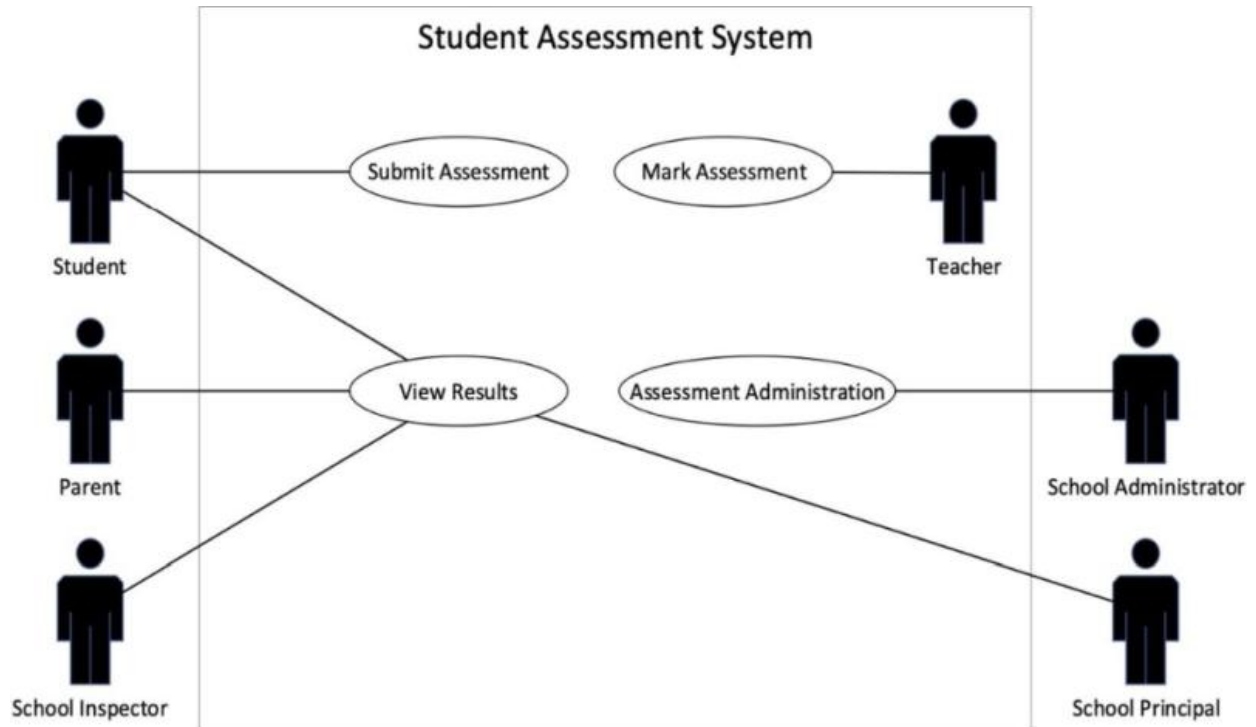v. There are 30 user story points left to complete in the iteration.

What does this chart tell about the current iteration?

    a) i and iv only

    b) i, iii and iv only

    c) ii and iii only

    d) ii and v only

Answer: d

Question: 2

An initial IT system use case diagram has been developed for a school's student assessment system.

While reviewing the use case diagram, the business analyst has suggested that the following elements in the diagram could be incorrect:

i. The assessment administration use case

ii. The view results use case

iii. The school administrator actor

iv. The teacher actor

v. The system name within the boundary

Which of the following combinations identifies what is incorrect in this diagram?

    a) i and iii

    b) i and iv

    c) ii and iii

    d) iii only

Answer: b

Question: 3

The dispatch department of a mail order book company has run out of small-padded envelopes that they use to send books to their customers. Unfortunately, there is a shortage of these envelopes at their supplier, and it will be five days before they will be available.

As a result of this, there is a backlog of three days of picked orders that are temporarily stored in the dispatch department which cannot be sent to customers until the envelopes arrive.

Which of the following types of Lean waste are there in this scenario?

    a) Inventory and waiting

    b) Over-production and motion

    c) Transport and over-processing

    d) Waiting and defects

Answer: a

Question: 4

A project team is working on the development of a mobile phone-based expenses management system for a national mental health charity. Volunteers currently submit their travel expenses by completing a paper form and sending it with receipts via the post.

One of the requirements is to use GPS tracking to determine mileage automatically and accurately for visits which is considered useful but is not a mandatory requirement for the project. The project is nearing completion and this is the final iteration for the project.

Which of the following MoSCoW priorities should be allocated to the automatic GPS tracking requirement for the final iteration?

    a) M

    b) S

    c) C

    d) W

Answer: c

Question: 5

The director of the information systems department in a large organization that traditionally uses a Waterfall approach to development is looking to trial Agile development on a small project. The project is for a single, small team to develop the first mobile application for the organization's employees.

Whilst the development team is fully competent with the development language, they are not familiar with mobile application development. The director has asked the management team to consider which might be an appropriate Agile method to use for this project.

Which of the following would be best suited to this project?

    a) DSDM

    b) Lean software development

    c) SAFe

    d) Extreme programming (XP)

Answer: d

Question: 6

Dominique is the head of recruitment within the human resources (HR) department. Following a review of recruitment processes and systems in the organization, a business transformation project has been initiated.

The director of HR, Sarah, will be providing the project budget and managing the project finances. Dominique will be the key HR representative on the Agile project and will be responsible for the day-to-day decisions.

Which of the following roles is Dominique playing on this project?

    a) End user

    b) Product owner

    c) Project sponsor

    d) Subject matter expert

Answer: b

Question: 7

As part of a university assessment system project, the project team are reviewing the following user story.

049: Show my exam results on social media

As a student, I want to be able to share my exam certificate on social media so that my friends and potential employers can see my achievements.

In the review, it was discussed that there are multiple social media channels that could be used and that no channels had been specified. Which of the INVEST rules for writing a quality user story are not being met?

    a) Estimatable and valuable

    b) Small and estimatable

    c) Testable and independent

    d) Valuable and negotiable

Answer: b

Question: 8

The project team is holding a meeting and during the meeting the following is discussed:

- What went well?

- What did not go so well?

- What could we do differently next time?

- Actions

Which Agile ceremony does this describe?

    a) Daily stand-up

    b) Iteration planning meeting

    c) Retrospective

    d) Show and tell

Answer: c

Question: 9

A small independent photography company has a business goal of providing a scanning and enhancement service to produce premium quality prints from customers old printed photographs, negatives and slides.

The business analyst has decomposed this goal into the following potential sub-goals:

i. Buy a professional scanner

ii. Produce prints from customers' old photographs

iii. Install the scanner

iv. Provide photographic enhancement service

v. Produce prints from customers' photographic negatives

Which of these are valid sub-goals?

    a) i and iii only

    b) i, iii and iv only

    c) ii and v only

    d) ii, iii and v only

Answer: c

Question: 10

The following user story is being discussed in the Agile team.

011: Customer fingerprint login

As a customer, I want to be able to login using my fingerprint reader on my mobile phone so that I can access my account without needing to type my password.

During the conversation, it was determined that there is an associated non-functional requirement that if there are three failed attempts to login using the fingerprint reader then the customer will need to provide their username and password. This non-functional requirement is specific to this user story.

Requirements could be documented in the following areas:

i. User story acceptance criteria for customer fingerprint login

ii. Requirements catalog

iii. Use case description for customer fingerprint login

iv. A separate user story

Where should the non-functional requirement be documented?

a) i or iii

b) ii only

c) ii or iv

d) iv only

Answer: a

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